VIRTUAL MEETING VIA ZOOM **Connection Details Sent within Meeting Invitation** District Board Members and College Staff Participating Via Zoom Western Administrative Center • 111 Seventh Street N • Room 408 • La Crosse, WI Due to COVID-19 pandemic, public access to building will be available 12:50-1:05pm and again at 3:50-4:05pm

District Board Members:

Andrew Bosshard Carrie Buss Majel Hein

Kevin Hennessey Dave Laehn Angie Lawrence

District Board Meeting – Open Session

District Board Meeting – Closed Session

The Board will convene into closed session for the purpose of discussing potential contract non-renewals and reductions under the provisions of Wisconsin Statutes, Sec. 19.85 (1)(c). The Board will convene into closed session, pursuant to s. 19.85(1)(c)(e), Wis. Stats. for the purpose of discussing the President's Evaluation. No action.

District Board Meeting – Open Session

District Board Meeting – Advance Session

District Board meets with Local/State Representatives

** If there are any questions relative to a specific agenda item, please feel free to direct them to struppi@westerntc.edu **

1

Ed Lukasek Ken Peterson Dennis Treu

No Later than 3:15pm

Immediately Following Closed Session

4:00pm

1:00pm



District Board Regular Meeting Tuesday, April 20, 2021

Public Notice (see calendar below)

Members of the District Board may be in attendance at the following meetings/events:

- WI Technical College District Boards Associations
- WTCS State Board Meetings
 No Western Technical College business will be conducted during these meetings/events.

Planning Ahead ... 2021

DATE	EVENT	LOCATION
April 20, 2021	District Board Meeting	A408 Virtual
April 23, 2021	Classes End	
April 24, 2021	Commencement 11am (by division)	Drive Thru – Riverside Park
May 4, 2021	District Board Annual Budget Meeting	TBD
May 10, 2021	Classes Begin	
May 11, 2021	District Board Meeting	A408 Virtual
May 18, 2021	WTCS Board Meting	WTCS Office - Madison
May 26, 2021	Western Foundation Golf Outing	TBD
June 15, 2021	District Board Meeting	TBD
July 5, 2021	Holiday	
July 12, 2021	District Board Organizational Meeting	TBD
July 13-14, 2021	WTCS Board Meeting	Nicolet - Rhinelander



Western Technical College District Board Goal

Incorporate Experience 2025 and related student success and employee engagement priorities into all board meetings:

- a. Strategies include:
 - i. Adapt District Board agendas to incorporate benchmarks, progress, and completion data related to Experience 2025 and the seven strategic goals
 - ii. Consider the four Strategic Directions in all decision-making
 - iii. Communicate college events and level of priority to District Board members
 - iv. Foster greater levels of employee engagement and recognition through resolutions of commendation, targeted visits, and visual management tours
 - v. Check, adjust, and revise the District Board monthly calendar to allow for agility
 - vi. Adjust monthly agenda to allow for adequate time to fully cover agenda items
- b. Lead measures include:
 - i. President's goals are achieved in the timeframe set forth in the strategic plan
 - ii. Each District Board meeting highlights the Strategic Directions for Experience 2025 and student success
 - iii. 25% of District Board meetings and advances are held in places that allow for engagement with Western employees and student learning spaces
 - iv. Approval of annual calendar
 - v. District Board members express satisfaction with time allotted for agenda items through a Plus/Delta document each month

Approved October 16, 2018



choice

ervice

Mission: Western Technical College provides relevant, high quality education, in a collaborative and sustainable environment that changes the lives of students and grows our communities. **Vision:** Western Technical College is the college of first choice in our region.

Values: We value the <u>success of our students</u> and hold ourselves <u>accountable</u> for providing <u>excellence</u> in student <u>learning</u>, based on the <u>diverse needs</u> of each student and built on a foundation of <u>integrity</u>, <u>teamwork</u>, and <u>respect</u>.

Strategic Directions

Strategic Goals:

- Increase overall student satisfaction from 69% in 2017 to 75% by 2021.
- Increase student engagement with student support services from a score of 48.6 to 52 by 2023.

Strategies:

- Implement the Enrollment Journey and Customer Relationship Management (CRM) system.
- Use "real time" or "point of service" feedback to respond to stakeholders.
- 100% of employees complete Essential Experience professional development.
- Implement K-12 on-ramps to increase the percent of high school students who transition to Western within the first year.
- Configure and schedule programs to reduce time-to-completion to accommodate the part-time learner.

workforce and community engagement

Strategic Goals:

- Infuse work-based learning and community-based learning in 100% of associate degree and technical diploma programs by 2025.
- Implement a comprehensive and responsive workforce sector development strategy by 2021.

Strategies:

April 20, 2021

- Configure program designs to incorporate an intentional work-based learning experience.
- Configure program designs to incorporate an intentional community-based learning experience.
- Optimize Regional Learning Centers.
- Redesign the Program Mix Analysis process.

Strategic Goals:

- Eliminate course completion, retention, and graduation achievement gaps between black, Hispanic/Latino, and Native American students and white students by 2025.
- Increase enrollment of program-declared students of color from 12.82% in 2018 to 20% in 2025.

Strategies:

- Implement Guided Pathways college-wide.
- Infuse 21st Century teaching and learning practices in all programs and general education disciplines.
- Increase diversity of Western employees.
- Implement an intentional recruitment model to attract greater numbers of students of color.
 - Infuse poverty-informed practices throughout the college.

Strategic Goal:

employee engagemen

equity, inclusion

and support

• Increase engaged employees from 35% in 2017 to 45% by 2025.

Strategies:

- Provide an opportunity for all employees to establish professional goals, review progress, and receive feedback and support from their supervisors in a structured format.
- Implement employee engagement action plans college-wide using the Gallup Q12 feedback.
- Use transparent communication methods.

Western Technical College District Board

Personal and Organizational Commitments: Act with clarity and consistency • Demonstrate resiliency • Drive action through data intelligence • Practice sound fiscal stewardship

student success

January	February	March (Location Change)
 First Choice Service (2025) Includes data updates, project plans, and recognition if appropriate. Sustainability Update 	 Enrollment Update Non-Renewals Proposal (closed-asneeded) Annual Planning Cycle Review Annual RLC Update Program & Service Highlights (Begin first program highlight) 	 Equity, Inclusion & Support (2025) Includes data updates, project plans, and recognition if appropriate. Program Development Approval (optional) Health Other Benefits ATD Update ICAT Results Annual District Board Appointment Legislative Update as needed Student Government Update Issue Papers: Private Sector Review IP
April – 2 Separate Meetings	May (Remote Location) – 2 nd Tuesday	June
 Foundation Plan Update Non-Renewals (closed-as needed) 	Enrollment UpdateStudent Government Update 	 Public Hearing – Budget HLC Update (as needed)
Grant Updates	Ambassador	 President Contract Review (closed)
Workforce & Job Market update	3-Year Facility Plan Discussion	District Boards Association Visit
(Was Hot Jobs & Program Mix)	,	Update (spring visit)
2 nd Meeting - April - Annual Special Budget Meeting	 Issue Papers: Salary Adjustments IP Bargaining Agreement IP Non-Renewal IP (as needed) Fees & Rates IP District Boards Association Annual Fees IP 	 Issue Papers: Board Approval of Budget IP 3-year Facility Plan IP Out of State Tuition Remission/Waivers IP
Held in Sparta	NOTE: BOARD Advance Day – No	
 4th Tuesday Full budget review 	evening dinner	
July 2 nd Monday	August	September
 Recognize WLDI Grads Annual Organizational Meeting Actions Program & Service Highlights President Shares Identified Goals Issue Papers: Annual Organizational IPs 		 Workforce/Community Engagement Includes data updates, project plans, and recognition if appropriate. Enrollment Update Tax Levy Discussion College Day Update

October (Remote Location)	November	December
 Key Results Update (Student Success Metrics) (2025) Grant Updates Legislative Affairs Update BIS Update (financial report) Review Previous Fiscal Year's Operating Financial Results NOTE: Regional Luncheons held at campuses 	 Employee Engagement (2025) Includes data updates, project plans, and recognition if appropriate. College Audit Enterprise Update Capital Borrowing Discussion Program & Service Highlights 	 Annual Experience (2025) Review [beginning 2020] – (WIGS, Data, Adjustments, Progress, and Priorities) Annual Enrollment Management Review ACCT Trip RLC Community Panel Update
 Issue Papers: Annual Review of Procurements Report Tax Levy IP Resolution Designating Positions as Assistant, Associate, or Deputy District Director for the Purpose of Wisconsin's Code of Ethics for Public Officials and Employees IP Annual Budget Modifications IP 	NOTE: BOARD Advance Day – No evening dinner	Issue Papers: • Capital Borrowing IP

*Annually the college will review Noel Levitz (SSI) and/or CCESSE data with the board at the appropriate time. These surveys are completed bi-annually.

* Program Highlights / Students: This will be an attempt to have 2-3 programs per year share about their program to the board. This will intentionally move across sectors over time. Students will present with their faculty.

Process Timeline for President Evaluation	Timeline	Responsible
President to complete status report of his/her individual goals. To be shared with Board prior to evaluation going out or simultaneously.	February 28	President
Distribute President evaluation tool to Board for their completion and President for his/her self-assessment.	March 1	Human Resources
Compile results and summary document to share with Board and President.	March 31	Human Resources
Review and discussion of results	April Board Meeting (Closed Session)	Board, Human Resources
Meeting with President	May	Board Chair, President
Review/Update Evaluation Criteria	May	Human Resources, Board Chair
Summary Materials to be filed in HR	June	Human Resources
Develop individual goals to be included for the next review period	June	President, Board Chair
Provide Final Evaluation tool to Board and President	July 1	Human Resources



District Board Commitments

Revised August 2020

- 1. We will follow the communication flow for board-president-staff interactions set forth by the president.
- 2. We will embrace the college mission, vision, values, practices, and culture fully as the board's own.
- 3. We will work with the president and leadership team to assess and shape college goals, results and measures. This will be led by the president and leadership team with board support, partnership, and endorsement.
- 4. We will review all policies that are older than 2015.
- 5. We will commit to the tenets of the college's culture of accountability.
- 6. We will express opinions at the table with respect and clarity to everyone present at the table and all parties speaking. In the end, we stand with one unified voice.
- 7. We will lead by focusing on the present and future in order to achieve student, college, and community success.
- 8. We will work with the president to define the data necessary to make informed and educated decisions.
- 9. We commit to a college-wide view at all times as we serve the entire region.

District Board Equity Commitment

Events around our nation remind us yet again of the work that remains to create a more just and equitable society. As a Board, we acknowledge the hurt, frustration, and anger felt by countless Americans, especially Americans of color. We hurt with those who are hurting, and we stand, in particular, with black members of our communities during this difficult time. At Western Technical College, we pledge to lean into our College values of diversity, integrity, teamwork, and respect. As a Board, we are committed to our advocacy for and support of Western's strategic goals to increase the enrollment of students of color and to eliminate achievement gaps among black, Hispanic, and indigenous students. We acknowledge structural racism and systemic poverty contribute to these gaps, and we pledge to continue to support programs and policies that ensure access to higher education for all students. We embrace the imperative to learn from experiences, history, cultures, values, beliefs, and views different from our own and to lead with empathy and compassion. Change starts with each of us, and we pledge to hold ourselves and each other accountable in this critically important work.

Western Technical College District Board Meeting

TUESDAY, April 20, 2021 AGENDA

Topic

Attachment Action

Call to Order

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The April 20, 2021 meeting of the Western Technical College District Board, and all other meetings of this Board, are open to the public and in compliance with state statutes. Notice of the meeting has been sent to the press in an attempt to make the general public of Wisconsin aware of the time, place and agenda of the meeting.

Mission: Western Technical College provides relevant, high-quality education in a collaborative and sustainable environment that changes the lives of students and grows our communities.

Resolutions of Commendation

Michaeleen Bonner, Instructor, Health Sciences, General Studies, Academic Affairs	Page 11	Х
Bruce Kendall, Master Plumber, Physical Plant, Finance & Operations	Page 12	Х
Kathy Nelson, Respiratory Therapy Instructor, Health & Public Safety, Academic		
Affairs	Page 13	Х
Paula Speropulos, Veterans Specialist, Student Service & Engagement	Page 14	Х

Presentations

- > Inform: Grants Update Rande Daykin
- Inform: Foundation Update Mike Swenson
- > Inform: Workforce & Job Market Update Tracy Dryden | Mike Poellinger | Nicki McCallson
- > Inform: Health & Other Benefits Wade Hackbarth

Policy Subcommittee Report - Carrie Buss

TIFs and TIDs [New Information Only]

Items to be Removed from Consent Agenda

Approve: Consent Agenda

٠	Minutes		
	A. March 16, 2021 District Board Meeting	Page 15	х
	B. April 12, 2021 Policy Subcommittee Meeting	Page 17	х
٠	Financial Reports – March		
	A. Schedule of Payments	Page 18	х
	B. Vendors Over \$2500	Page 19	х
	C. General Revenue/Expense Report	Page 22	х
	D. Department Budget Summary	Page 23	Х
	E. Auxiliary Services Reports	Page 25	Х
	F. Capital Projects Reports	Page 29	Х
	G. Bids RFPs Awarded	Page 33	Х
٠	Policy Revisions First Reading		
	A. A0109 A0109p Orientation for New Board Members Development		
	Opportunities	Page 34	Х
	B. A0112 Removal from Office	Page 37	Х
	C. A0128 Board Conduct Policy	Page 38	Х
	D. A0203 A0203p President Evaluation Procedure	Page 41	Х
	E. D0103 Performance Excellence	Page 43	Х
	F. D0200 Accreditation	Page 43	Х
	G. E0400 Student Financial Aid	Page 44	Х
٠	Policy Discontinuance First Reading		
	A. A0127 Annual Performance Evaluation of President	Page 44	Х

•	Personnel (<i>Information Only</i>) A. Retirement		
	 A. Retirement Jon Burman, Instructor, Electrical Engineering Technician, Academic Affairs B. Resignations and Terminations 	Page 46	
	1. Chris Dunn, Instructor, Welding, Academic Affairs	Page 46	
	2. Hillary Grim, Custodian, Physical Plant, Finance & Operations	Page 46	
	3. Courtney Olsom, CRM Technician, Student Service & Engagement	Page 46	
	4. Jody Howell, Instructor, Medical Assistant, Academic Affairs	Page 46	
	5. Leslie Weber, Instructor, Occupational Therapy, Academic Affairs	Page 46	
	6. David Boisen, Instructional Designer, Academic Excellence, Academic Affairs	Page 46	
	C. New Hires	U	
	1. Mitch Berry, Admissions Coach, Student Service & Engagement	Page 47	
	2. Garrett Denning, Grant Writer, Student Service & Engagement	Page 47	
	3. Katie Mauss, Institutional Effectiveness Associate, Executive Offices	Page 47	
•	Iy Approvals Approve: Resolution Authorizing the Issuance and Establishing Parameters for the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2021C, of Western Technical College District, Wisconsin	Page 48	ROLL CALL
Presia	ent Report		
•	Community and Media Connections Current Priorities		
•			
•	HIT Accreditation CAHIIM – Kat Linaker HLC Quality Sprint – Tracy Dryden		
Distric	t Board Chairperson Report		
٠	Board Business Updates		
•	Board Events		
٠	Plus Delta Feedback		
•	Hybrid Meeting - June		
٠	District Board Appointment Update		
Other	Business		
The Bo provisio	d Session Break ard will convene into closed session for the purpose of discussing potential contract non-renewals ons of Wisconsin Statutes, Sec. 19.85 (1)(c). The Board will convene into closed session, pursuan or the purpose of discussing the President's Evaluation. No action.		

Adjournment

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Resolution of Commendation to Michaeleen Bonner

Whereas, Michaeleen Bonner, Health Sciences Instructor in the General Studies Division, will retire from Western Technical College on April 26, 2021, after completing 23+ years of loyal and dedicated service to the students, staff, and the District Board of the Western Technical College District; and

Whereas, Michaeleen demonstrated patience and kindness with her students, always being available and doing anything to help encourage success among her students; and

Whereas, she is a nurturer by nature, always a great listener and showing care and concerns to others; and

Whereas, Michaeleen is a true giver, always willing to help a co-worker by taking an extra course, listening to a concern, or filling in during an absence; and

Whereas, her empathy and knowledge has made her a great friend to so many, always having keen insight into everyday issues in the workplace and society as a whole; and

Whereas, her wisdom, grace, and friendship will be missed; therefore be it

Resolved, that the Board of the Western Technical College District hereby expresses its appreciation and gives a special commendation to Michaeleen Bonner for her years of service and her commitment to excellence; and be it

Resolved, that the Western Technical College District Board, Administration, Faculty, Staff, and Students all wish Michaeleen many happy and satisfying years in her retirement.



Roger Stanford, PhD, President

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Andrew R. Bosshard, District Board Chair

Adopted, approved, and recorded by the Western Technical College District Board on April 20, 2021.



Resolution of Commendation to Bruce Kendall

Whereas, Bruce Kendall, Master Plumber in the Physical Plant, Finance and Operations, retired from Western Technical College on March 31, 2021 after completing 35+ years of loyal and dedicated service to the students, staff, and the District Board of the Western Technical College District; and

Whereas, Bruce had a way to make co-workers smile, always coming to work with a smile on his face; and

Whereas, his main focus was to strive for 100% customer satisfaction, taking pride in making sure the campus facilities were well-maintained; and

Whereas, Bruce kept the grass green and the buildings' mechanical systems running smoothly for over three decades; and

Whereas, he was affectionately known as "Plumber," a hard-working employee known to everyone as a friend; and

Whereas his positive attitude, smile, and hard work will be missed; therefore be it

Resolved, that the Board of the Western Technical College District hereby expresses its appreciation and gives a special commendation to Bruce Kendall for his years of service and commitment to excellence; and be it

Resolved, that the Western Technical College District Board, Administration, Faculty, Staff, and Students all wish Bruce many happy and satisfying years in his retirement.



Roger Stanford, PhD, President

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Andrew R. Bosshard, District Board Chair

Adopted, approved, and recorded by the Western Technical College District Board on April 20, 2021.



Resolution of Commendation to Kathy Nelson

Whereas, Kathy Nelson, Respiratory Therapy Instructor, Health and Public Safety Division, will retire from Western Technical College on April 26, 2021, after completing 9+ years of loyal and dedicated service to the students, staff, and the District Board of the Western Technical College District; and

Whereas, Kathy takes her role as instructor seriously, always ready to assist students, fellow instructors, and associates of the program at a moment's notice; and

Whereas, her expertise in respiratory therapy is extensive, with years of bedside, pediatric and adult respiratory therapy, allowing her to share valuable knowledge with her students; and

Whereas, Kathy is the ultimate co-worker, always there to help answer questions, offer advice, and help in any way possible, knowing the challenging nature of teaching and demonstrating empathy to her colleagues; and

Whereas, she always has a caring and understanding approach to a variety of circumstances, guiding her students to continued success; and

Whereas, her knowledge, experience, and guidance will be missed; therefore be it

Resolved, that the Board of the Western Technical College District hereby expresses its appreciation and gives a special commendation to Kathy Nelson for her years of service and commitment to excellence; and be it

Resolved, that the Western Technical College District Board, Administration, Faculty, Staff, and Students all wish Kathy many happy and satisfying years in her retirement.



Roger Stanford, PhD, President

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Andrew R. Bosshard, District Board Chair

Adopted, approved, and recorded by the Western Technical College District Board on April 20, 2021.



Resolution of Commendation to Paula Speropulos

Whereas, Paula Speropulos, Veterans Specialist in the Veteran Services Division, will retire from Western Technical College on May 7, 2021, after completing 33+ years of loyal and dedicated service to the students, staff, and the District Board of the Western Technical College District; and

Whereas, Paula is a reliable, detailed-oriented employee who made sure to complete her work as flawlessly as possible; and

Whereas, her commitment to Western is unmatched, going above and beyond to advocate for Veteran students, earning their admiration and respect; and

Whereas, Paula is loved by her co-workers and is always known for being a team player, never afraid of hard work while maintaining professionalism throughout; and

Whereas, she is a dedicated employee with over three decades of experience, greatly admired for her friendship and sense of humor; and

Whereas, her smile, friendship, and dedication to our military students will be missed; therefore be it

Resolved, that the Board of the Western Technical College District hereby expresses its appreciation and gives a special commendation to Paula Speropulos for her years of service and commitment to excellence; and be it

Resolved, that the Western Technical College District Board, Administration, Faculty, Staff, and Students all wish Paula many happy and satisfying years in her retirement.



Roger Stanford, PhD, President

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Andrew R. Bosshard, District Board Chair

Adopted, approved, and recorded by the Western Technical College District Board on February 25, 2020.

April 20, 2021

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Western Technical College District Board

WESTERN TECHNICAL COLLEGE DISTRICT BOARD Minutes of Regular Meeting March 16, 2021

Mr. Andrew Bosshard, District Board Chair, called the regular meeting of the Board of Western Technical College District to order at 1:02pm on Tuesday, March 16, 2021 at the Western Technical College Administrative Center, 111 Seventh Street North, La Crosse, WI (room 408). Meeting was conducted virtually via Zoom technology. Board members present were: Andrew Bosshard, Carrie Buss, Majel Hein, Dave Laehn, Ed Lukasek, Angie Lawrence, Ken Peterson, Dennis Treu and Roger Stanford, President. Board member Kevin Hennessey was excused.

Notice of the meeting was posted publicly on Friday, March 12, 2021 at 10:47am with the agenda being distributed to interested persons, sent to the District's official newspaper (The La Crosse Tribune), and distributed to other news media throughout the District in compliance with Wisconsin Statutes, Sections 19.81 through 19.98.

Others present: Wade Hackbarth, Janice Strupp, Rande Daykin, Jerry Miller, Tracy Dryden, Kevin Dean, John Heath, Brooke Bahr, Kari Reyburn, Kat Linaker, Darlene Campo, John Gillette, Amy Thornton, Mike Swenson, Christina Heit, Deb Hether (Western employees); Anne Schulze, Mikayla Fechner, Carolyn Swift, Becky Meyer, Chelsea Harr (Western Student Government); Brian Brewer (Baird)

Presentations provided: Student Government annual update, bond refinance, Achieve the Dream update, Equity, Inclusion and Support – Experience 2025 annual update, K12 plan, and COVID 19.

Motion Peterson, second Buss, that the Western Technical College District Board approve the following consent items as presented: A. February 16, 2021 District Board Meeting minutes; B. February 8, 2021 Policy Subcommittee Meeting minutes; B. Financial Reports – February – 1. Schedule of Payments; 2. Vendors over \$2500; 3. General Revenue/Expense Report; 4. Department Budget Summary; 5. Auxiliary Services Reports; 6. Capital Projects Reports; C. Policy Revisions | Second Reading – 1. A0201a Succession Planning; 2. F0106p – Procedure for Naming a College Facility for Purposes of Recognition (Board Reference Only); D. Policy Discontinuance | Second Reading – 1. C0102 Anti-Harassment (Employees); 2. E0105 Student Nondiscrimination; 3. E0709 Student Harassment and Sexual Harassment; E. New Policy | Second Reading – 1. C0102/E0105 Harassment and Nondiscrimination; F. Project Submission and Acceptance FY 2021-22 – 1. Wisconsin Technical College System Office – State Grant Funds. Votes: Ayes, 8; Opposed, 0. Abstention to Vendors over \$2500 Reports, 1. Motion carried.

Motion Laehn, second Hein that the Western Technical College District Board approve the private sector review committee as submitted. Votes: Ayes, 8; Opposed, 0. Motion carried.

Motion Lawrence, second Treu that the District Board approve the request for proposals for external audit services. Votes: Ayes, 8; Opposed, 0. Motion carried.

Motion Lawrence, second Hein that the Western Technical College District Board adopt the Resolution Authorizing the Transfer of Funds, the Establishment of an Escrow Account with Respect to and the Defeasance of Certain of the General Obligation Refunding Bonds, Series 2017F, dated December 28, 2017. Roll call: Buss, yes; Laehn, yes; Lawrence, yes; Hein, yes; Lukasek, yes; Peterson, yes; Treu, yes; Bosshard, yes. Motion carried.

Under the President's Report, members were introduced to Darlene Campo in her new role as Director of Projects and Change Management. Western recently had several positive messages in local media. Brief legislative updated was provided.

Under the District Board Chairperson report, the April 20 meeting will be held virtually with an Advance session beginning at 4pm. May 4 budget meeting and May 11 regular meeting will be held virtually. June 15 meeting will be a hybrid. March 24 is the annual board appointment committee meeting.

4:15pm: Motion Laehn, second Buss that the District Board convene into closed session for the purpose of discussing potential contract non-renewals and reductions under the provisions of Wisconsin Statutes, Sec. 19.85 (1)(c). The Board will convene into closed session, pursuant to s. 19.85(1)(c)(e), Wis. Stats. for the purpose of discussing the President's Evaluation. No action. Roll call: Buss, yes; Hein, yes; Laehn, yes; Lawrence, yes; Lukasek, yes; Peterson, yes; Treu, yes; Bosshard, yes. Motion carried.

Western Technical College District Board Meeting March 16, 2021

5:20pm: Motion Buss, second Lawrence that the Western Technical College District Board adjourn. Votes: Ayes, 8; Opposed, 0. Motion carried.

Ed Lukasek, District Board Secretary

Western Policy Committee Minutes

April 12, 2021

11:30AM Virtual Meeting

Committee Attendees: Carrie Buss, Majel Hein, Dave Laehn

Staff Attendees: Jill Grennan

Purpose of the meeting was to review various College policies. The group reviewed the following College policies/procedures:

- A0109 Orientation for New Board Members
- A0109p Development Opportunities In-Service/Orientation for New Board Members
- A0112 Removal from Office (brought back from February meeting)
- A0127 Annual Performance Evaluation of President (brought back from February meeting)
- A0128 Board Conduct Policy
- A0203 President Evaluation (brought back from February meeting)
- A0203p President Evaluation Procedure (brought back from February meeting)
- D0103 Performance Excellence
- D0200 Accreditation
- E0400 Student Financial Aid

All policies discussed have had verbiage changes.

- A0109 Orientation for New Board Members had minor revisions. Policy will move to the April board meeting.
- A0109p Development Opportunities In-Service/Orientation for New Board Members had minor revisions. Policy will move to the April board meeting.
- A0112 Removal from Office had minor revisions. Policy will move to the April board meeting.
- A0127 Annual Performance Evaluation of President Policy was recommended to discontinue and combine into A0203 and A0203p. Policy will move to April board meeting.
- A0128 Board Conduct Policy had minor revisions. Policy will move to the April board meeting.
- A0203 President Evaluation had minor revisions. Policy will move to the April board meeting.
- A0203p President Evaluation Procedure had minor revisions. Procedure will move to the April board meeting.
- D0103 Performance Excellence had minor revisions. Policy will move to the April board meeting.
- D0200 Accreditation had minor revisions. Policy will move to the April board meeting.
- E0400 Student Financial Aid had minor revisions. Policy will move to the April board meeting.

The next meeting will be scheduled in June at a later date. There was no other business discussed.

Meeting was adjourned at 12:09 p.m.

Respectfully,

Jill Grennan



Western Technical College Schedule of Payments Issued For The Period 03/01/21 thru 03/31/21 FY 2020-2021

	Check Numbers Used	Number Issued	March 2021		Year to Date	
Accounts Payable		100000				
Checks	347075-347355	281		\$1,226,429.65		\$11,747,297.64
P Card		447		\$164,152.82		\$1,600,614.90
Electronic		103		\$20,987,101.08		\$39,503,454.41
Total Accounts Payable			\$	22,377,683.55	\$	52,851,366.95
Student Refunds						
Checks	531045-531333	289		\$249,881.00		\$3,986,708.70
Electronic		204		\$216,036.83		\$6,189,591.13
Total Student Refunds			\$	465,917.83	\$	10,176,299.83
Payroll						
Checks	801087	1		\$57.50		\$4,464.01
Electronic		1274		\$1,776,388.38		\$15,789,106.53
Total Payroll			\$	1,776,445.88	\$	15,793,570.54
Total Payments			\$	24,620,047.26	\$	78,821,237.32



Western Technical College Vendor Payments Exceeding \$2500 March 31, 2021

Vendor	Amo	ount	<u>Check #</u>
ADJACENT DIGITAL POLIT	\$	5,685.88	PCARD
ADVANCED MULTIMEDIA SOLUT	\$	2,688.92	PCARD
AIR FILTRATION SPECIALISTS, LLC	\$	3,100.13	347242
ALL AMERICAN LUMBER	\$	5,407.25	347204
AMERICAN DENTAL ASSOCIATION	\$	4,100.00	347245
AMERICAN HERITAGE LIFE INSURANCE COMPANY	\$	4,459.50	347127
AMERICAN HERITAGE LIFE INSURANCE COMPANY	\$	4,511.22	347309
AWL*PEARSON EDUCATION	\$	11,234.23	PCARD
BADGER ENVIRONMENTAL & EARTHWORKS INC	\$	2,700.00	EFT000000004279
BADGER ENVIRONMENTAL & EARTHWORKS INC	\$	3,380.00	EFT000000004229
BAN-KOE SYSTEMS, INC.	\$	3,776.00	347348
BAN-KOE SYSTEMS, INC.	\$	8,778.22	347246
BERNIE BUCHNER, INC.	\$	3,236.17	EFT000000004260
BERNIE BUCHNER, INC.	\$	6,859.61	EFT000000004230
BERNIE'S EQUIPMENT	\$	4,051.36	347298
BKC CONSTRUCTION LLC	\$	3,020.00	EFT000000004240
BLACKBAUD	\$	10,710.00	347299
BRICK, SEAN dba BRICKHOUSE SCHOOL SERVICES	\$	23,440.50	347186
BROOKS TRACTOR	\$	81,000.00	347207
CAROLINA BIOLOGIC SUPPLY	\$	2,550.00	PCARD
CARY SPECIALIZED SERVICES INC	\$	3,605.51	EFT000000004232
CBT COMPANY-MOTO	\$	2,580.96	PCARD
CDW GOVT #9479656	\$	3,368.46	PCARD
CENGAGE LEARNING, INC	\$	8,587.00	PCARD
CENTURYLINK	\$	2,740.37	347313
CENTURYLINK	\$	2,740.37	347081
CENTURYLINK	\$	3,479.03	347310
CENTURYLINK	\$	3,479.03	347078
CITY OF LA CROSSE TREASURER	\$	12,418.00	347130
CLAFLIN SERVICE COMPANY dba QUICKMEDICAL.COM	\$	5,191.93	347211
DELTA DENTAL	\$	6,035.70	WIRE
DELTA DENTAL	\$	8,346.00	WIRE
DELTA DENTAL	\$	8,434.60	WIRE
DELTA DENTAL	\$	9,910.20	WIRE
DELTA DENTAL	\$	10,839.00	WIRE
DIRECT FITNESS SOLUTIONS	\$	9,521.00	347192
ELLUCIAN COMPANY LP	\$	7,720.00	347248
EMPLOYMENT SCREENING	\$	2,714.25	PCARD
EPICOSITY LLC	\$	9,439.50	EFT00000004238
G & W TOOL COMPANIES, INC	\$	2,506.53	347135
GOVERNMENTJOBS.COM, INC.	\$	38,459.06	EFT000000004272

<u>Vendor</u>	A	mount	<u>Check #</u>
HARTMAN PUBLISHING INC	\$	3,762.35	347142
HEARTLAND BUSINESS SYSTEMS LLC	\$	232,665.52	347263
HOMEDEPOT.COM	\$	9,997.08	PCARD
HSR ASSOCIATES, INC	\$	55,537.50	EFT00000004247
JONES & BARTLETT LEARNING, LLC	\$	3,614.25	347320
KAAST MACHINE TOOLS INC	\$	2,914.50	347089
KONE INC	\$	3,760.00	347267
KREIBICH HOLDING LLC dba KREIBICH LANDSCAPING	\$	10,795.00	EFT000000004227
LA CROSSE MAIL & PRINT SOLUTIONS, INC.	\$	10,000.00	347268
LA CROSSE MEDICAL HEALTH SCIENCE	\$	9,696.00	347090
LA CROSSE MEDICAL HEALTH SCIENCE	\$	112,409.00	347147
LA CROSSE NEIGHBORHOODS INC	\$	10,000.00	347148
LAB MIDWEST	\$	3,500.00	347091
LAB MIDWEST	\$	138,502.00	347219
MARKET & JOHNSON, INC.	\$	18,306.37	EFT00000004248
MILWAUKEE AREA TECHNICAL COLLEGE	\$	4,000.00	347324
MINNESOTA LIFE INSURANCE COMPANY	\$	18,753.46	347221
MORRIE'S SPARTA CHEVROLET BUICK LLC	\$	25,184.00	347223
NATIONAL ASSOCIATION OF COLLEGE AND UNIVERSITY BUSINESS OFFICE	\$	4,574.00	EFT000000004258
NATIONAL INSURANCE SERVICES	\$	4,955.52	347303
NEIGHBORHOOD FAMILY CLINICS INC	\$	6,157.50	EFT000000004254
NEIGHBORHOOD FAMILY CLINICS INC	\$	10,543.50	EFT000000004274
P & T ELECTRIC INC.	\$	8,126.83	EFT00000004249
PRO-TEC DESIGN	\$	4,252.50	EFT000000004250
REINDL PRINTING INC.	\$	7,756.20	347228
REINHART FOODSERVICE	\$	2,992.36	347278
REINHART FOODSERVICE	\$	3,142.94	347099
SCHNEIDER WINDOW COVERING INC.	\$	2,910.00	347164
SERVICEMASTER CLEANING SERVICE	\$	7,680.78	EFT00000004224
SIKICH LLP	\$	530,693.56	WIRE
THE WEBSTAURANT STORE INC	\$	2,909.82	PCARD
TOYOTA OF LA CROSSE	\$	32,413.00	347330
TRU-TECH TOOLS, LTD	\$	6,943.99	347230
	\$	8,622.71	347173
UNIVERSITY OF WISCONSIN-LA CROSSE	\$	68,503.00	347175
US BANK-DEBT SERVICES WIRE	\$	76,374.41	WIRE
US BANK-DEBT SERVICES WIRE	\$	18,623,527.11	WIRE
US BANK-SINKING FUND WIRE WASTE MGMT WM EZPAY	\$	278,097.13	WIRE
	\$ ¢	5,430.57	PCARD
WE ENERGIES WERNER ELECTRIC SUPPLY	\$ ¢	3,969.20	347177
	\$ ¢	2,642.63	EFT000000004211
WHITEHALL SCHOOL DISTRICT WINONA HEATING & VENTILATING CO.	\$ \$	5,639.53 4,200.00	347234
WINONA HEATING & VENTLATING CO. WISCONSIN HIGHER EDUCATION AIDS BOARD	ې \$	4,200.00 8,481.00	347112 347239
WISCONSIN HIGHER EDUCATION AIDS BOARD WISCONSIN INDEPENDENT NETWORK LLC	ې \$	8,481.00 4,305.00	347239
WISCONSIN INDEPENDENT NETWORK LLC WISCONSIN INDIANHEAD TECHNICAL COLLEGE	ې \$	4,505.00	347293
	ڔ	50,571.15	547240

Vendor	Am	ount	Check #	
WISCONSIN LIBRARY SERVICES	\$	2,863.08	347294	
WISCONSIN RETIREMENT-WRS WIRE	\$	340,945.08	WIRE	
XCEL ENERGY	\$	120,698.95	347295	
XIONG,KOU	\$	2,924.00	347125	
YWCA	\$	3,597.79	EFT00000004253	



Western Technical College General Fund/Special Revenue Funds For the Nine Months Ending Wednesday, March 31, 2021

	Budget 2021	Encumbrances 2021	Current Month March	YTD 2021	% of YTD to Budget
Revenue					<u>to Duagot</u>
Local Taxes	12,598,000		36,121	12,756,725	101.26%
State Sources	23,792,917		74,840	21.709.076	91.24%
Program Fees	10,208,000		6.750	10,622,954	104.06%
Material Fees	400.000		1.753	405.335	101.33%
Other Student Fees	1,245,470		62.477	941,230	75.57%
Institutional Sources	3,918,200		69,939	2,288,258	58.40%
Federal Sources	1,092,540		108,284	1,396,517	127.82%
Total Revenues					
lotal Revenues	53,255,127		360,165	50,120,096	94.11%
Expenditures					/ _ /
Instructional	33,480,630	57,967	2,530,249	23,578,691	70.42%
Instructional Resources	1,176,861	15,288	93,184	858,601	72.96%
Student Services	6,214,425		477,563	4,151,233	66.80%
General Institutional	9,014,670	334,218	769,097	7,717,851	85.61%
Physical Plant	4,493,541	41,726	486,580	2,728,777	60.73%
Total Expenditures	54,380,127	449,199	4,356,673	39,035,153	71.78%
Net Revenue (Expenditures)	(1,125,000)	(449,199)	(3,996,508)	11,084,943	

Western Technical College Department Summary Report For the Nine Months Ending Wednesday, March 31, 2021

Department	Budget	Encumbrances	Actual	Balance	% Used
District Board/President					
100 - District Board - Stanford, Roger	\$45,500.00		\$40.659.70	\$4,840.30	89.36%
150 - President - Stanford, Roger	489,299.00		340,286.70	149,012.30	69.55%
170 - Foundation and Alumni - Swenson, Mike	464,187.00		353,926.76	110,260.24	76.25%
179 - Regional Development - Balacek, Patti	162,806.00		122,607.11	40,198.89	75.31%
273 - Institutional Effectiveness - Dryden, Tracy	489,945.00		360,327.07	129,617.93	73.54%
275 - Institutional Research - Shane, Brianne	308,352.00		226,492.00	81,860.00	73.45%
Total District Board/President	1,960,089.00		1,444,299.34	515,789.66	73.69%
Acadamia Affaira					
<u>Academic Affairs</u> 200 - Academics - Linaker, Kat	418,167.00	28,000.00	241,732.32	148,434.68	64.50%
210 - Business Division - Brown, Gary	4,532,204.00	3,422.70	3,312,759.58	1,216,021.72	73.17%
220 - Integrated Technologies Division - Gamer, Josh	4,985,300.00	1,245.00	3,685,031.90	1,299,023.10	73.94%
240 - Health and Public Safety Division - Dean, Kevin	897,761.00	1,210.00	610,321.44	287,439.56	67.98%
241 - Nursing - Miller, Chaudette	2,171,271.00		1,655,663.73	515.607.27	76.25%
242 - Allied Health - Jobe, Dean	1,729,134.00	8,310.19	1,265,746.92	455,076.89	73.68%
243 - Public Safety Services - Dean, Kevin	1,493,700.00	-,	1,123,542.18	370,157.82	75.22%
244 - Health Education - Miksis, Joan	1,479,179.00		1,044,720.34	434,458.66	70.63%
250 - General Studies - Gillette, John	4,657,386.00		3,441,251.43	1,216,134.57	73.89%
251 - Learning Commons - Moffler-Daykin, Kirsten	382,732.00	15,288.40	273,099.84	94,343.76	75.35%
270 - Academic Excellence & Development - Ortery, Brandee	639,348.00		466,702.04	172,645.96	73.00%
279 - Regional Learning Centers-Operations - Balacek, Patti	543,931.00		390,306.60	153,624.40	71.76%
310 - Learner Support and Transition - Church-Hoffman, Mandy	2,468,288.00		1,803,193.33	665,094.67	73.05%
Total Instructional	26,398,401.00	56,266.29	19,314,071.65	7,028,063.06	73.38%
<u>Student Services and Engagement</u> 300 - Student Development and Success - Thornton, Amy	292,817.00		213,197.64	79.619.36	72.81%
314 - Enrollment Services - Hether, Deb	734.029.00		530,295.73	203.733.27	72.24%
331 - Counseling and Disability Services - BrandauHynek, Ann	439,723.00		330,044.20	109,678.80	75.06%
335 - Advising and Career Services - Kelsey, Barb	993,835.00		768,245.38	225,589.62	77.30%
336 - Veteran Services - Helgeson, Jackie	262,271.00		205,765.99	56,505.01	78.46%
341 - Security/Student Development - McNeeley, Shelley	591,119.00		457,818.27	133,300.73	77.45%
351 - K-12 Partnerships -	154.021.00		116.047.45	37.973.55	75.35%
352 - Financial Aid - Grandall, Jerolyn	469,568.00		346,051.71	123,516.29	73.70%
355 - Registrar/SIS - Peterson, Sandy	323,151.00		239,927.76	83,223.24	74.25%
410 - Marketing & Communications - Lemon, Julie	1,261,469.00	266,855.91	786,788.11	207,824.98	83.53%
430 - Grants and Legislative Affairs - Daykin, Rande	280,574.00	.,	192,852.81	87,721.19	68.74%
440 - Outreach & Admissions - Locy, Caitlin	623,083.00		470,660.73	152,422.27	75.54%
445 - Community Engagement & Equity/Inclusion - Reyburn, Kari	276,789.00		183,261.35	93,527.65	66.21%
Total Student Services and Engagement	6,702,449.00	266,855.91	4,840,957.13	1,594,635.96	76.21%



Western Technical College Department Summary Report For the Nine Months Ending Wednesday, March 31, 2021

Department	Budget	Encumbrances	Actual	Balance	% Used
Finance and Operations					
280 - Business and Industry Services - Martin, Angle	3,343,000.00		2,086,402.92	1,256,597.08	62.41%
500 - Finance and Operations Admin - Hackbarth, Wade	309,304.00		215.360.74	93,943.26	69.63%
502 - Lunda Center - Murphy, Dan	249,000.00		173,489.61	75,510.39	69.67%
504 - Sustainability-Development - Meehan, Casey	124,817.00		89,090.09	35,726.91	71.38%
510 - Business Services - Otto, De Anne	298,965.00	84.33	212,618.83	86,261.84	71.15%
515 - Cashier's Office - Vonderohe, Marsha	488,109.00	337.30	309,593.87	178,177.83	63.50%
520 - Information Services - Pierce, Joan	2,744,226.00	24,654.82	2,074,735.92	644,835.26	76.50%
530 - Human Resources - Heath, John	851,115.00		633,137.54	217,977.46	74.39%
535 - Professional Development - Kettner-Sieber, Jackie	258,383.00		173,513.87	84,869.13	67.15%
536 - Wellness Program - Monroe, Ryan	26,675.00	1,889.99	19,345.61	5,439.40	79.61%
540 - Physical Plant - McHenry, Jay	673,165.00	18,072.69	594,310.25	60,782.06	90.97%
541 - Facilities Operations - Haun, Brian	1,717,852.00	38,805.00	989,905.45	689,141.55	59.88%
545 - Custodial Services - Dahl, Julie	1,936,391.00		1,247,668.09	688,722.91	64.43%
546 - Shipping and Receiving - Wignes, Dave	92,415.00		75,510.68	16,904.32	81.71%
550 - Controller - Hackbarth, Wade	1,885,138.00	25,243.56	2,007,414.72	(147,520.28)	107.83%
Total Finance - Operations	14,998,555.00	109,087.69	10,902,098.19	3,987,369.12	73.41%
Budget Freezes					
551 - Budget Freezes - Heit, Christina	1,387,968.00			1,387,968.00	0.00%
Total Budget Freezes	1,387,968.00			1,387,968.00	0.00%
<u>Federal Grants</u> 700 - Federal Grants - Various	1,855,708.00	3,502.74	1,274,305.63	577,899.63	68.86%
Total Federal Grants	1,855,708.00	3.502.74	1.274.305.63	577,899.63	68.86%
State Grants					
800-999 - State Grants - Various	1,076,957.00	13,485.87	810,222.51	253,248.62	76.48%
Total State Grants	1,076,957.00	13,485.87	810,222.51	253,248.62	76.48%
Total	54,380,127.00	449,198.50	38,585,954.45	15,344,974.05	71.78%

ENTERPRISE TOTAL	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	YTD Prior Yr 2020	Fiscal Yr-YTD 2021	Budget 2021
Total Revenue	\$4,443,668	\$4,324,249	\$4,153,135	\$3,345,905	\$1,953,187	\$3,876,400
Expenses Salaries Fringe Benefits Cost of Goods Sold Other Total Expenses	\$879,417 \$288,683 \$2,099,593 \$1,440,943 \$4,708,637	\$917,085 \$307,140 \$1,928,201 \$1,474,987 \$4,627,413	\$934,994 \$331,284 \$1,657,222 \$1,368,270 \$4,291,770	\$733,380 \$254,378 \$1,451,661 <u>\$1,041,655</u> \$3,481,074	\$523,133 \$222,648 \$1,063,389 <u>\$936,077</u> \$2,745,246	\$944,907 \$319,193 \$1,657,500 <u>\$1,362,400</u> \$4,284,000
Enterprise Profit/(Loss)	(\$264,969)	(\$303,165 <u>)</u>	(\$138,635)	(\$135,169)	(\$792,059)	(\$407,600)
CAMPUS SHOP Revenue Book Sales Supply Sales Resale Receipts Total Revenue	\$1,788,178 \$227,025 <u>\$9,629</u> \$2,024,832	\$1,574,509 \$244,714 <u>\$4,819</u> \$1,824,042	\$1,388,353 \$227,578 \$3,609 \$1,619,539	\$1,222,963 \$206,433 \$3,609 \$1,433,005	\$1,008,876 \$143,504 <u>\$572</u> \$1,152,952	\$1,415,000 \$250,000 \$7,000 \$1,672,000
Expenses Salaries Fringe Benefits Cost of Goods Sold Other Total Expenses	\$210,093 \$74,727 \$1,633,557 \$100,087 \$2,018,464	\$222,093 \$73,235 \$1,483,414 \$99,428 \$1,878,170	\$230,454 \$74,558 \$1,288,248 \$63,955 \$1,657,214	\$174,892 \$56,110 \$1,085,871 \$53,220 \$1,370,092	\$163,069 \$53,940 \$920,118 <u>\$63,430</u> \$1,200,558	\$237,225 \$73,875 \$1,289,000 \$71,900 \$1,672,000
Profit/(Loss)	\$6,368	(\$54,128)	(\$37,675)	\$62,913	(\$47,605)	\$0



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
	2018	2019	2020	2020	2021	2021
UNION MARKET						
Revenue						
Union Market Sales	\$436,727	\$416,900	\$318,702	\$318,783	\$45,943	\$360,000
Meal Plan-Residence Hall Sales	\$206,952	\$212,011	\$147,754	\$189,089	\$65,424	\$204,000
Coleman Cafe Sales	\$28,286	\$36,688	\$33,216	\$33,216	\$0	\$30,000
Catering/Other	\$254,192	\$263,394	\$189,989	\$195,700	\$4,065	\$132,500
Coronavirus Relief Fund-WI DOA	\$0	\$0	\$19,957	\$0	\$12,011	\$0
Emergency Relief Funds-College	\$0	\$0	\$203,053	\$0	\$13,466	\$0
Total Revenue	\$926,157	\$928,993	\$912,671	\$736,788	\$140,909	\$726,500
Evnences						
Expenses Salaries	\$469,420	\$498.034	\$508,585	\$400,830	\$238.730	\$492,750
Fringe Benefits	\$40 <u>9</u> ,420 \$145,149	\$498,034 \$158,912	\$168,314	\$400,830 \$127,740	\$108,810	\$452,750 \$158,050
Cost of Goods Sold	\$401,322	\$414,860	\$336,515	\$341,937	\$59,718	\$348,500
Other	\$71,211	\$90,262	\$78,543	\$73,164	\$21,885	\$77,200
Total Expenses	\$1,087,103	\$1,162,068	\$1,091,958	\$943,671	\$429,142	\$1,076,500
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Profit/(Loss)	(\$160,946)	(\$233,075)	<u>(\$179,286)</u>	(\$206 ,883)	(\$288,233)	<u>(\$350,000)</u>
DAY CARE CENTER						
Revenue						
Facilities Rental Income	\$43.750	\$45.063	\$46.415	\$34,811	\$35.855	\$48,000
Miscellaneous Revenue	\$0	\$3.106	\$3,135	\$2,780	\$244	\$1,000
Total Revenue	\$43,750	\$48,169	\$49,550	\$37,591	\$36,099	\$49,000
Expenses						
Other Expenditures	\$18,199	\$20,415	\$14,827	\$11,477	\$11,622	\$24,000
Total Expenses	\$18,199	\$20,415	\$14,827	\$11,477	\$11,622	\$24,000
Profit/(Loss)	\$25,552	\$27,754	\$34,724	\$26,114	\$24,478	\$25,000



	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	YTD Prior Yr 2020	Fiscal Yr-YTD 2021	Budget 2021
WELLNESS CENTER Revenue						
Memberships Fees	\$18,740	\$21.822	\$22,269	\$20.804	(\$363)	\$19,500
Emergency Relief Funds-College	\$0	\$0	¢22,200 \$0	\$0	\$33,532	\$0
Student Govt/Other Revenue	\$158,495	\$165,784	\$166,998	\$128,838	\$117,211	\$175,400
Total Revenue	\$177,235	\$187,607	\$189,267	\$149,642	\$150,380	\$194,900
Expenses						
Salaries	\$100,225	\$93,473	\$105,088	\$80,269	\$58,304	\$119,524
Fringe Benefits	\$20,830	\$28,955	\$52,888	\$39,737	\$33,846	\$52,676
Other	\$21,809	\$28,504	\$17,758	\$15,714	\$12,260	\$22,700
Total Expenses	\$142,864	\$150,932	\$175,735	\$135,720	\$104,410	\$194,900
Profit/(Loss)	\$34,371	\$36,675	\$13,532	\$13,922	\$45,970	\$0
PC RESALE						
Revenue						
Resale Receipts	\$162,338	\$124,977	\$124,917	\$79,512	\$142,336	\$84,000
Total Revenue	\$162,338	\$124,977	\$124,917	\$79,512	\$142,336	\$84,000
Expenses						
Salaries	\$50,301	\$53,135	\$37,188	\$35,993	\$27,083	\$36,877
Fringe Benefits	\$30,863	\$29,575	\$18,721	\$18,170	\$13,598	\$18,023
Purchases for Resale	\$64,714	\$29,927	\$32,459	\$23,854	\$83,553	\$20,000
Other Expenses	\$16,790	\$16,430	\$11,997	\$8,818	\$11,137	\$9,100
Total Expenses	\$162,668	\$129,068	\$100,366	\$86,834	\$135,371	\$84,000
Profit/(Loss)	(\$330)	(\$4,090)	\$24,551	(\$7,323)	\$6,965	\$0



	Fiscal Year	Fiscal Year	Fiscal Year	YTD Prior Yr	Fiscal Yr-YTD	Budget
VENDING	2018	2019	2020	2020	2021	2021
Revenue						
Commissions	\$27,282	\$30,167	\$22,395	\$19,914	\$4,249	\$21,000
Total Revenue	\$27,282	\$30,167	\$22,395	\$19,914	\$4,249	\$21,000
			<u></u>	\	\\	
Expenses						
Vending Expenses	\$29,665	\$30,739	\$25,850	\$25,346	\$6,739	\$20,000
Vending-Student Use	\$370	\$9,000	\$4,096	\$4,096	\$0	\$10,000
Total Expenses	\$30,035	\$39,739	\$29,947	\$29,443	\$6,739	\$30,000
Profit/(Loss)	(\$2,752)	(\$9,573)	(\$7,552)	(\$9,528)	(\$2,490)	(\$9,000)
RESIDENCE HALL						
Revenue	#4 000	\$4.040	#4 500	#1 000	\$100	\$0,000
Commissions	\$1,893	\$1,818	\$1,533 \$016,500	\$1,338 \$805,350	\$166 \$207.265	\$2,000 \$1,032,000
Dorm Rent Receipts Dorm Rent - Breaks	\$988,320	\$1,043,666	\$916,509	\$805,350 \$4,015	\$307,265	
Dorm Rent Forfeiture/Damage	\$4,230 \$24,207	\$19,050 \$18,869	\$1,315 \$13,100	\$4,915 \$6,895	\$1,050 \$3,323	\$8,000 \$10,000
Cost Reimbursements	\$24,207 \$26,640	\$18,809	\$13,100 \$26,303	\$26,108	(\$290)	\$10,000
Housing Application Fees	\$20,040 \$0	\$7,650	\$8,550	\$5,150	(\$290)	\$28,000 \$10,000
Emergency Relief Funds-College	\$0 \$0	\$0 \$0	\$153,797	\$0,150	\$1,810	\$10,000 \$0
Gifts & Grants-DMI Covid-19 Res	\$0 \$0	\$0	\$50,000	\$0 \$0	\$11,775	\$0
Miscellaneous Revenue	\$16,696	\$39,744	\$48,269	\$23,713	\$2,579	\$21,000
Total Revenue	\$1,061,986	\$1,159,604	\$1,219,377	\$873,470	\$325,729	\$1,111,000
		. , ,	<u> </u>			<u> </u>
Expenses						
Salaries	\$49,379	\$50,349	\$53,678	\$41,397	\$35,947	\$58,531
Fringe Benefits	\$17,190	\$15,700	\$17,210	\$12,621	\$12,454	\$16,569
Travel Expenses	\$410	\$0	\$0	\$0	\$0	\$0
Noninstr Dup/Prnt/Graphics	\$1,680	\$1,300	\$1,323	\$1,317	\$482	\$2,000
General Expense	\$18,315	\$27,204	\$12,710	\$9,992	\$4,934	\$20,000
Other Contracts and Services	\$35,361	\$50,358	\$62,412	\$38,594	\$25,418	\$38,000
Interest Expense	\$588,435	\$579,300	\$570,941	\$422,712	\$414,435	\$559,900
Utilities	\$94,343	\$90,359	\$84,499	\$63,218	\$54,222	\$86,500
Depreciation Expense	\$410,625	\$401,631	\$393,004	\$293,247	\$294,525	\$392,700
Other Expenditures	\$16,800	\$18,995	\$14,377	\$12,037	\$6,285	\$16,800
Total Expenses	\$1,232,539	\$1,235,197	\$1,210,153	\$895,134	\$848,702	\$1,191,000
Profit/(Loss)	<u>(\$170,554)</u>	(\$75,593)	\$9,224	(\$21,664)	(\$522,973)	(\$80,000)
TOMAH JOB CENTER						
Revenue						
Facilities Rental Income	\$20,088	\$20,691	\$15,419	\$15,984	\$533	\$18,000
Total Revenue	\$20,088	\$20,691	\$15,419	\$15,984	\$533	\$18,000
Expenses						
Other Contracts and Services	\$5,194	\$253	\$0	\$0	\$0	\$0
Depreciation Expense	\$11,572	\$11,571	\$11,571	\$8,703	\$8,703	\$11,600
Total Expenses	\$16,766	\$11,824	\$11,571	\$8,703	\$8,703	\$11,600
-		<u>.</u>				
Profit/(Loss)	\$3,322	\$8,866	\$3,847	\$7,281	(\$8,170)	\$6,400

Western Technical College Capital Projects Report-FY21 Completed Projects											
			1/2021	leu Projects							
Project #	Project Name		Actual Amount Borrowed	Amount Transferred / Revenue Received	Total Revenue for Project		Total Cost of Project	Date Closed			
	Remodeling & Site Improvements										
C19200	First Choice Service-Welcome Ctr Remodel		1,500,000.00	(77,785.54)	1,422,214.46		1,422,214.46	08/31/2020			
C19210	Learner Support&Transition-ARC-1st Flr Remodel		1,300,000.00	(96,901.29)	1,203,098.71		1,203,098.71	08/31/2020			
C19220	Student Support Services-ARC-2nd Flr Remodel		1,200,000.00	(342,464.82)	857,535.18		857,535.18	08/31/2020			
C19230	Student Success Ctr-Well Relocation		145,000.00	(1,986.11)	143,013.89		143,013.89	08/31/2020			
C19240	Student Success Ctr-HVAC Replacement		1,115,000.00	126,299.53	1,241,299.53		1,241,299.53	11/30/2020			
C19250	Learning Commons Barrel Dome		385,000.00	(74,986.25)	310,013.75		310,013.75	10/31/2020			
C19260	Student Success Ctr-Bldg Automation System		170,000.00	(19,035.00)	150,965.00		150,965.00	09/30/2020			
C19420	Parking Lot C Renovation		-	327,903.51	327,903.51		327,903.51	09/30/2020			
C19430	Parking Lot M Renovation		50,000.00	9,873.94	59,873.94		59,873.94	02/28/2021			
C20500	LED Lighting Upgrades		500,000.00	(45,671.69)	454,328.31		454,328.31	03/31/2021			
C20610	Bus Educ Center Exterior		-	122,881.95	122,881.95		122,881.95	01/31/2021			
C20620	Admin Center-Gym Exterior		_	45,426.00	45,426.00		45,426.00	01/31/2021			
C99200	Minor Projects-FY20		100,000.00	77,774.89	177,774.89		177,774.89	08/31/2020			
C99205	Exterior Signage-FY20		30,000.00	27,746.63	57,746.63		57,746.63	10/31/2020			
	Total Remodeling & Site Improvements Completed Projects		6,495,000.00	79,075.75	6,574,075.75		6,574,075.75				
	Equipment & Furnishings										
C19300	Student Success Center-Equipment/Furnishings		680,000.00	36,378.10	716,378.10		716,378.10	12/31/2020			
C20605	Student Life Office Remodel-Furnishings		-	14,283.95	14,283.95		14,283.95	02/28/2021			
C99201	Minor Furnishings & Equipment-FY20		50,000.00	(50,000.00)	-		-	08/31/2020			
C99204	Security Equipment-FY20	++	-	73,031.45	73,031.45		73,031.45	09/30/2020			
	Total Equipment & Furnishings Completed Projects		730,000.00	73,693.50	803,693.50		803,693.50				
	Total Completed Projects in FY21	╉╋	7,225,000.00	152,769.25	7,377,769.25	╟╋	7,377,769.25				

			Wester	n Technica	al College					
		Ca	pital Proiec	ts Report-	Current Pro	iects				
				s of 03/31/2						
					Future		Actual			
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Borrowings/ Revenue	Total Revenue	Expenditures to Date	Total Estimated Future Costs	Total Projected Cost	(Over) / Under
Land and New Construction										
La Crosse Property Acquisitions/Footprint-FY17	2016C	1,000,000.00	14,489.11	-	-	1,014,489.11	1,010,354.18	4,134.93	1,014,489.11	-
La Crosse Property Acquisitions/Footprint-FY18	2018B/2019A	440,000.00	60,000.00	-	-	500,000.00	432,978.09	67,021.91	500,000.00	-
Sparta Public Safety Training Ctr-New Construction	2021B	-	-	-	1,500,000.00	1,500,000.00	97,424.60	1,402,575.40	1,500,000.00	
Total Land and New Operative								== === =		
Total Land and New Construction		1,440,000.00	74,489.11	-	1,500,000.00	3,014,489.11	1,540,756.87	1,473,732.24	3,014,489.11	-
Remodeling & Site Improvements										
Sparta-Well	2019C	100,000.00	35,000.00	15,059.44	_	150,059.44	150,059.44	_	150,059.44	_
Apprenticeship Center-Remodeling	2020C	1,500,000.00	-	-	-	1,500,000.00	1,462,810.73	37,189.27	1,500,000.00	_
Apprenticeship Center-Parking Lot	2020B	600,000.00	-	-	-	600,000.00	305,873.59	294,126.41	600,000.00	_
Apprenticeship Center-HVAC Upgrade	2020B	600,000.00	_	-	_	600,000.00	327,718.32	272,281.68	600,000.00	-
Apprenticeship Center-Exterior Upgrade	2020D	750,000.00	_	-	_	750,000.00	702,667.78	47,332.22	750,000.00	-
Learning Commons-Dome Ends	2020B	250,000.00	(150,000.00)	(17,902.55)	_	82,097.45	82,097.45	_	82,097.45	-
Cleary Courtyard Upgrade	2020D	425,000.00	-	-	-	425,000.00	395,723.44	29,276.56	425,000.00	-
Kumm Ctr Cooling Coil Replacements & Chiller	2020A	575,000.00	_	(25,983.36)	-	549,016.64	549,016.64	-	549,016.64	-
Lunda Center-Lighting	2021B	-	-	-	100,000.00	100,000.00	-	100,000.00	100,000.00	-
Bus Educ Center Basement Remodeling	N/A		25,000.00	-	-	25,000.00	8,400.00	16,600.00	25,000.00	-
Student Life Office Remodel	2020D	115,000.00	-	(7,469.15)	-	107,530.85	107,530.85	-	107,530.85	-
Sparta Old Firing Range-Lead Abatement	2020D	100,000.00	-	-	-	100,000.00	22,403.15	77,596.85	100,000.00	-
Sparta Public Safety Training Ctr-Remodeling	2021C	-	-	-	1,500,000.00	1,500,000.00	68,777.25	1,431,222.75	1,500,000.00	-
Sparta Public Safety Training Ctr-HVAC	2021B				750,000.00	750,000.00	28,146.55	721,853.45	750,000.00	-
Sparta Public Safety Training Ctr-Exterior	2021A				950,000.00	950,000.00	29,024.10	920,975.90	950,000.00	-
Sparta Public Safety Training Ctr-Roof	2021B				500,000.00	500,000.00	-	500,000.00	500,000.00	-
Tomah Parking Lot-Lighting	2021A	-	100,000.00	-	75,000.00	175,000.00	-	175,000.00	175,000.00	-
Coleman HVAC System	N/A	-	40,000.00	-	-	40,000.00	-	40,000.00	40,000.00	-
Kumm Center Roof	2021A	-	530,000.00	-	-	530,000.00	-	530,000.00	530,000.00	-
Admin Center-2nd Floor Carpeting	N/A	-	25,000.00	-	-	25,000.00	13,771.00	11,229.00	25,000.00	-
Admin Center-Landscaping	2021B	-	-	-	55,000.00	55,000.00	-	55,000.00	55,000.00	-
Business Education Center-Chiller	2021A	-	400,000.00	100,000.00	-	500,000.00	-	500,000.00	500,000.00	-
Tomah-Restrooms			40,000.00	-		40,000.00	6,431.95	33,568.05	40,000.00	-
Minor Projects-FY21	2020D	60,000.00	-	-	-	60,000.00	8,662.49	51,337.51	60,000.00	-
Exterior Signage-FY21	N/A		166,227.36	-	-	166,227.36	105,854.87	60,372.49	166,227.36	-
Project Closing Account-Remodeling & Site Improv	N/A	-	92,670.20	(63,704.38)	-	28,965.82	-	28,965.82	28,965.82	-
Total Remodeling & Site Improvements		5,075,000.00	1,303,897.56	-	3,930,000.00	10,308,897.56	4,374,969.60	5,933,927.96	10,308,897.56	

			Wester	rn Technic	al College								
		Ca	apital Projec	cts Report-	Current Pro	jects							
	As of 03/31/2021												
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Future Borrowings/ Revenue	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	Total Projected Cost	(Over) / Under			
Equipment Projects													
Student Success Center-Artwork													
5844-Non-Instructional Equipment	2019D	20,000.00	-	-	-	20,000.00	-	20,000.00	20,000.00	-			
Total Student Success Center Equipment/Furni	shings	20,000.00	-	-	-	20,000.00	-	20,000.00	20,000.00	-			
Apprenticeship Center-Equipment/Furnishings													
5842-IT Equipment	2020C	75,000.00	(30,981.20)	-	-	44,018.80	38,154.40	5,864.40	44,018.80	-			
5843-Furnishings	2020C	55,000.00	8,981.20	-	-	63,981.20	63,981.20	-	63,981.20	-			
5845-Instructional Equipment	2020C	750,000.00	42,000.00	-	-	792,000.00	759,512.32	32,487.68	792,000.00	-			
Total Apprenticeship Center-Equipment/Furnis	nings	880,000.00	20,000.00	-	-	900,000.00	861,647.92	38,352.08	900,000.00	-			
BE Basement (IT) Remodel-Furnishings													
5843-Furnishings	N/A	-	90,000.00	-	-	90,000.00	-	90,000.00	90,000.00	-			
Total BE Basement (IT) Remodel-Furnishings		-	90,000.00	-	-	90,000.00	-	90,000.00	90,000.00	-			
Unitrends Backup System Replacement													
5842-IT Equipment	2020C	125,000.00	107,000.00	-		232,000.00	-	232,000.00	232,000.00	-			
Total Unitrends Backup System Replacement		125,000.00	107,000.00	-	-	232,000.00	-	232,000.00	232,000.00	-			
Sparta Public Safety Training Center-Equipmen	-												
5842-IT Equipment	2021A	-	-	-	150,000.00	150,000.00	-	150,000.00	150,000.00	-			
5843-Furnishings	2021A	-	-	-	100,000.00	100,000.00	-	100,000.00	100,000.00	-			
5844-Artwork	2021A				20,000.00	20,000.00	-	20,000.00	20,000.00	-			
5845-Instructional Equipment	2021A	-	-	-	250,000.00	250,000.00	-	250,000.00	250,000.00				
Total Sparta Public Safety Training Ctr-Equipm	ent/Furnishings	-	-	-	520,000.00	520,000.00	-	520,000.00	520,000.00	-			
Lunda Center-AV Equipment													
5842-IT Equipment	2021A	-	-	-	50,000.00	50,000.00	2,850.00	47,150.00	50,000.00	-			
Total Lunda Center-AV Equipment		-	-	-	50,000.00	50,000.00	2,850.00	47,150.00	50,000.00	-			
••					,	,	1						

			Weste	rn Technic	al College							
		Ca	apital Proje	cts Report-	Current Pro	iects						
As of 03/31/2021												
Project Name	Debt Issue	Actual Amount Borrowed	Amount Transferred	Proposed Transfers	Future Borrowings/ Revenue	Total Revenue	Actual Expenditures to Date	Total Estimated Future Costs	Total Projected Cost	(Over) / Under		
Minor Furnishings & Equipment-FY21												
5842-IT Equipment	2020C	10,000.00	-	-	-	10,000.00	-	10,000.00	10,000.00	-		
5843-Furnishings	2020C	40,000.00	-	-	-	40,000.00	-	40,000.00	40,000.00	-		
Total Minor Furnishings & Equipment-FY21		50,000.00	-	-	-	50,000.00		50,000.00	50,000.00	-		
Security Equipment-FY21												
5842-IT Equipment (Cameras)	N/A	-	30,034.93	-	-	30,034.93	-	30,034.93	30,034.93	-		
5844-Non-Instructional Equipment (Door Acces	N/A	-	52,984.05	-	-	52,984.05	-	52,984.05	52,984.05	-		
Total Security Equipment-FY21		-	83,018.98	-	-	83,018.98		83,018.98	83,018.98	-		
Project Closing Account-Equipment												
5842-IT Equipment	N/A		699.07	-		699.07	-	699.07	699.07	-		
5843-Furnishings	N/A		50,710.65	-		50,710.65	-	50,710.65	50,710.65	-		
Project Closing Account-Equipment		-	51,409.72	-	-	51,409.72	-	51,409.72	51,409.72	-		
Total Equipment Projects		1,075,000.00	351,428.70	-	570,000.00	1,996,428.70	864,497.92	1,131,930.78	1,996,428.70	-		
Total All Current Projects		7,590,000.00	1,729,815.37	-	6,000,000.00	15,319,815.37	6,780,224.39	8,539,590.98	15,319,815.37	-		



Bids/RFPs Awarded March 2021

Bids are awarded to the lowest responsible bidder. The following bids were awarded to these vendors:

Bids:

Description	Award Date	Vendor	Term	# of Bids Received
Sparta Public Safety Expansion	3/22/21	Brickl Brothers, Inc.	Until completion of project	5
Sparta Public Safety HVAC Equipment	3/16/21	Trane Company (Air Handlers) Fluid Handling (HVAC pumps, boiler, heat exchangers)_ Advanced Electric (VFD's)		4

A0109 Orientation for New Board Members

All new district board members will receive an orientation to the College and the role and responsibilities of the board's governance process. The orientation is conducted by the college president with the assistance of the board chair.

New appointees to the Western District Board shall be provided access to important information provided on the public website, and internal College website, and copies of printed publications and documents including but not limited to the items listed below.:

- Link to Boards Association website
- Link to College policies
- Access to the internal College website
- Budget Report
- Human Resources Handbook
- Board member contact information
- Annual calendar of topics for board meetings

Following appointment and prior to actual seating on the district board, the chairperson of the board and the president shall conduct an orientation meeting covering at minimum, the following:

- 1. Board responsibilities
- 2. Board policies, Section A
- 3. District budget and organizational chart
- 4. Review and link to staff and organizational charts on the Intranet WIRE
- 5. Program summaries
- 6. Facilities plan
- 7. Student profile
- 8. Dual credit enrollment by school district
- 9. Information regarding the Wisconsin Boards Association and the Association of Community College Trustees (ACCT)
- **10. Information regarding the Western Foundation**
- 11. Regional locations: facilities, offerings, and enrollment
- 12. Sustainability overview
- 13. Business and Industry Services overview
- 14. Review of parliamentarian procedures and open meetings, special and closed sessions, and advance meetings
- 15.-Access and information for IT help desk and technology support

New appointees will be invited and encouraged to attend board meetings prior to the actual date of seating. All materials pertinent to the meetings shall be provided.

Revised May 16, 2017 Revised May 15, 2007 Revised June 15, 2004 Revised July 8, 1996 Reviewed November 17, 1992 Revised April 12, 1988 Adopted September 26, 1979

Reference Procedure: <u>A0109p Development Opportunities In-Service/Orientation for New Board</u> <u>Members</u>

A0109p Development Opportunities In-Service/Orientation for new Board Members

New appointees to the Western District Board shall be provided access to important information provided on the public website, and internal College website, and copies of printed publications and documents including but not limited to the items listed below.

- Link to Boards Association website
- Link to College policies
- Access to the internal College website
- Budget Report
- Human Resources Handbook
- Board member contact information
- Annual calendar of topics for board meetings

Following appointment and prior to actual seating on the district board, the college president, with assistance from the board chair, chairperson of the board and the president shall conduct an orientation meeting covering at minimum, the following:

- 16. Board responsibilities
- 17. Board policies, Section A
- 18. District budget and organizational chart
- 19. Review and link to staff and organizational charts on the Intranet WIRE
- 20. Program summaries
- 21. Facilities plan
- 22. Student profile
- 23. Summary of transfer agreements and dual credit opportunities enrollment by school district
- 24. Information regarding the Wisconsin Boards Association and the Association of Community College Trustees (ACCT)
- 25. Information regarding the Western Foundation
- 26. Regional locations: facilities, offerings, and enrollment
- 27. Sustainability overview
- 28. Business and Industry Services overview
- 29. Review of parliamentarian procedures and open meetings, special and closed sessions, and advance meetings
- 30. Access and information for IT help desk and technology support

New appointees will be invited and encouraged to attend board meetings prior to the actual date of seating. All materials pertinent to the meetings shall be provided.

The following activities are suggested for each new board member:

MENTOR

A mentor shall be appointed to each new board member. The mentor will help the new board member gain knowledge in the following areas:

- 1. The College
- 2. The function and responsibilities of district board members
- 3. Clarification of issues facing the board/district/state

WORKSHOPS/SEMINARS/NATIONAL CONVENTIONS

New board members are strongly encouraged to attend at least one workshop, seminar, or national convention each year to gain knowledge in the following areas:-

- The role and responsibility of board members
- The importance of local, state, and national legislation
- The mission, vision, values, and strategic priorities of Western as it fits into local, state, and national standards
- Trends in career and technical education
- Networking
- Budget planning
- The role of national community college organizations (ACCT and AACC)
- The role of the Wisconsin (WACTE) and American Association for Career and Technical Education (AACTE)

STATE MEETINGS

To learn more about the Wisconsin Technical College System (WTCS) and state board governance model, board members are strongly encouraged to participate in WTCS and District Boards Association meetings and events.

Board members are strongly encouraged to take advantage of a number of opportunities provided at the state level to learn more about the Wisconsin Technical College System (WTCS) and state board governance model by attending WTCS and District Boards Association meetings and events.

• Wisconsin Technical College District Boards Association quarterly meetings; Wisconsin Technical College System Board bi-monthly meetings

State and national webinars and publications are also valuable resources for understanding the role and responsibility of board members.

WESTERN EVENTS

Attendance at the following Western annual events is recommended.

- Foundation Scholarship Reception
- Graduation
- Retirees' Breakfast Classique
- GOAL Graduation
- Staff Picnic
- Foundation Honoring Excellence Banquet
- College Day twice a year
- In-service programs as scheduled, e.g. professional development, new initiatives, etc.
- Western-sponsored New Direction events (Policy A0126)

Revised May 16, 2017 Revised May 15, 2007 Revised June 15, 2004 Revised December 16, 2003 Adopted April 18, 1997

Reference Policy: A0109 Orientation for New Board Members, A0126 Board New Directions

A0112 A0130 Removal from Office

Members of the Board of the Western Technical College District Board members may be subject to removal ed by the Appointment Committee of the District, or by Wisconsin Statute 17.13(3) the Judicial Circuit Court I, for just cause. Proof of unresolved conflict of interest shall constitute a valid reason for termination.

If a board member fails to attend a minimum of 75 percent of all regular monthly and special board meetings (special Board meetings are those meetings of the whole board at which action may legally be taken, or will subsequently result in action being legally taken), during the fiscal year starting July 1, the chairperson of the board, or designee, shall notify the board member of the absentee problem and discuss the reasons for the absences. After considering the reasons for the absences and/or any other mitigating circumstances, the chairperson of the board, or designee may drop the matter, issue a written warning that any further absences may result in further action, or may notify the chairperson of the appointment committee and ask for consideration of removal of the board member from office.

Revised February 28, 2017 Reviewed June 15, 2004 Reviewed November 17, 1992 Revised April 12, 1988 Adopted September 26, 1979

Reference: <u>Wisconsin Statute: Sec.17.13(3)</u> Reference: <u>A0107 Board Members' Obligation and Attendance</u>

A0128 Board Conduct Policy

- Statement of Expectations. It is the policy and expectation that each district board member shall provide leadership, guidance, and direction for the College by promoting the vision and mission, upholding the values and practices, and fostering the economic well-being of the College. Each board member shall:
 - 1. Act in the best interests of our students and the entire College community.
 - 2. Comply with policy governance.
 - 3. Refrain from public comments on board matters without board authorization or according to board policy.
 - 4. Attend all regular and special board meetings, unless excused from attendance.
 - 5. Enforce upon itself whatever discipline is needed to govern with excellence.
 - 6. Refrain from engaging in conduct that may embarrass the College or adversely affect its reputation or the board's governance.
 - 7. Cultivate a sense of group responsibility for collective rather than individual decisions.
 - Create an atmosphere in which diversity of opinion is welcomed and respected, controversial issues or different philosophical stances can be presented fairly, and in which the dignity of each individual is maintained.
 - 9. Act according to board policies and the laws of the United States, and the State of Wisconsin, and local ordinances.
 - 10. Represent the College in a positive and supportive manner at all times both on and off campus.
 - 11. Exercise the duties and responsibilities with integrity, collegiality, and care.
- Code of Ethics. The district board expects ethical conduct by itself and its members. This
 includes proper use of authority. Board members shall carry out their duties with the highest
 ethical conduct and shall follow these policies and Sec. 19.45, Wis. Stat. entitled Standards of
 <u>Conduct; State Public Officials</u> and the Wisconsin Code of Ethics for Public
 Officials and Employees, Secs. 19.41-19.59, Wis. Stats. [Policy A0106] of the Board Policies are
 incorporated herein by reference]. Board members shall:
 - 1. Maintain unconflicted loyalty to the interests of the College. This accountability supersedes any conflicting loyalty such as that to advocacy or interest groups and membership on other boards or staffs. This accountability supersedes the personal interest of any board member acting as an individual consumer of College services.
 - Observe the <u>Wisconsin Open Meetings Law</u>, Secs. 19.81-19.98, Wis. Stats., adhere to agenda items for each meeting, and not knowingly participate in closed meetings except as permitted by the *Open Meetings Law*. Board members shall observe the <u>Wisconsin Public Records and Property Law</u>. Secs. 19.21-39, Wis. Stats.
 - 3. Accept the responsibility of being informed of the major College initiatives, of the college, the global perspective of the Wisconsin Technical College System, and related national activities such that each board member is better able to make the necessary decisions that maintain or strengthen our the commitment to students of the College.

- 4. Avoid any exercise of individual authority over the College except as explicitly set forth in board policies or with specific board authorization. A board member's interaction with the president, staff, public, press, and other entities must recognize the lack of authority in any individual board member or group of board members except as noted in board policies or by specific board authorization. No board member or board members may speak for the whole district board unless so designated by the district board.
- 5. Not use the board member's position to obtain financial gain or anything of value for his/her private benefit or that of a family member for the purpose of influencing a decision or action in the discharge of the board member's official duties. A "family member" is defined in Chapter 19, Wis. Stat. and in College policy.
- 3. Confidentiality. Board members shall maintain confidentiality of privileged information and shall not use confidential information for personal gain or benefit or for the benefit of family or others. Board members shall maintain the confidentiality of discussions which occur at legally held closed meetings of the board and shall not discuss personnel or performance matters in public except in accordance with board policies or as may be required by law. [Policy A0106 of the board policies are incorporated herein by reference.]
- 4. Conflict of Interest.
 - Board members owe a duty of loyalty to the College and to the community. Board members must avoid conflicts of interest or the appearance of a conflict of interest with respect to performance of their duties and fiduciary responsibilities. [Policy <u>A0106</u> of the board policies are incorporated herein by reference.]
 - Board members shall not use their positions to obtain employment at the College for themselves or family members, as defined in Chapter 19 Wis. Stat. and in College policy. Board members shall not use their positions to protect or maintain employment at the College for themselves or family members, as defined herein.
 - 3. A Board member shall timely disclose a conflict of interest to the board, or for reasons of confidentiality, to the board chairperson. When the board will consider a matter as to which a member has an unavoidable conflict of interest, the member shall absent himself/herself themself from that portion of the meeting at which the matter is considered and voted upon. The member shall not participate in the discussion or vote on the matter.
 - 4. A conflict of interest exists when the board member is in a position to influence, directly or indirectly, College business or College-related decisions which does or could result in personal financial gain for the board member or that of a family member, subject to <u>Sec. 946.13</u>, Wis. Stat.
- Sexual Misconduct. The College takes a strong stance for on gender and sex-based discrimination, and seeks to create and maintain a campus free from sexual misconduct. [Policy C0102/E0105 of the College policies are incorporated herein by reference.] Board members shall comply with this policy and avoid all prohibited activity.
- 6. Sexual Harassment. [Policy C0102/E0105 of the College policies are incorporated herein by reference.] Board members shall comply with this policy and avoid all prohibited activity.

- Harassment. [Policy C0102/E0105 of the College policies are incorporated herein by reference.] Board members shall comply with this policy in their conduct with staff, students, board members, vendors, and the general public and shall avoid all prohibited activity.
- Abuse of Power. A board member shall not, by virtue of the position as board member, expect, demand or coerce special favors, attention or treatment from any other board member, or employee, or student of the College, or any other entity or individual.
- 9. Consensual Relationships.
 - 1. A board member is strongly discouraged from engaging in a consensual relationship of a romantic or sexual nature involving another board member, employee, or student. Such relationship may constitute or create a situation of alleged abuse of power, sexual or other harassment, conflict of interest, or other conduct prohibited by these policies.
 - 2. A board member who is in a consensual relationship shall disclose the nature of the relationship to the board chairperson.
- 10. Board Member Reporting Requirements.
 - 1. A board member who has a reasonable basis to believe another board member has violated a board policy shall report the alleged violation to the College president, chairperson of the board, or any officer of the board.
 - 2. A board member shall report his/her their own alleged violation of board policy according to the provisions of Section 10(a). This includes, but is not limited to, conduct that may embarrass the College or adversely affect its reputation or the board's governance under Section 1(g) of this policy, including, but not limited to, designation of sex offender status, pending charges under state or federal criminal law, or conviction under state or federal criminal law.
- 11. Complaint Procedure.
 - 1. This procedure applies to a board member who allegedly violates this board policy or any other board policy. The College president, chairperson of the board, or officer of the board who has received a report of an alleged violation is responsible for determining the appropriate procedure to be followed which may include any procedure specified in the underlying policy.
 - 2. A report of violation under Section 10 Board Member Reporting Requirements made to the College president, chairperson of the board or officer of the board shall be promptly referred to the chairperson of the board. An alleged violation which involves the chairperson of the board shall be referred to the Board Executive Committee or the officers of the board. The process under subsections (c) through (f) shall be followed.
 - 3. The board chairperson shall inform the board member against whom the allegation is made. of the allegation. The board chairperson, in his/her sole discretion, may meet with the board member at any time prior to, during, or following any investigation to discuss and resolve the matter. If the matter is not resolved, the board chairperson shall refer the matter to the Board Executive Committee or the officers of the board.

- 4. The Board Executive Committee or the officers of the board shall inform the board member against whom the allegation is made of the allegation if subsection (c) is not applicable. The Board Executive Committee or the officers of the board may meet with the board member to discuss and resolve the matter.
- 5. The president, board chairperson, Board Executive Committee, or the officers of the board, at any time, may authorize an investigation of the matter by a qualified investigator, internal or external to the College. The final report of the investigation, if any, shall be provided to the board.
- 6. If the matter is not resolved, the board may vote, by a majority of the full board, to refer the matter, with or without a recommendation, to the Board Appointment Committee as then constituted pursuant to <u>Sec. 38.10(1) Wis. Stat</u>. The Appointment Committee may, by majority vote, remove the board member at pleasure pursuant to <u>Sec. 17.13(1) Wis. Stat</u>.
- 7. This policy acknowledges <u>Sec. 17.13(3) Wis. Stat</u>. which provides a board member is subject to removal by the judge of the appropriate circuit court, for cause.

Adopted December 18, 2018

Reference: Wisconsin Statute <u>Sec. 17.13(1)</u>, <u>Sec.17.13(3)</u>, <u>Secs. 19.21.39</u>, <u>Sec. 19.45</u>, <u>Secs. 19.81-19.98</u>, <u>Sec. 38.10(1)</u>, <u>Sec. 946.13</u> Reference: <u>A0106 Oath of Office and Code of Ethics for District Board</u>, <u>A0107 Board Members'</u> <u>Obligation and Attendance, C0102/E0105 Harassment and Nondiscrimination Policy; A0130 Removal of Office</u>

A0203 President Annual Performance Evaluation

On an annual basis The District Board of Directors will complete an annual evaluation of the president. This review will be facilitated by the Human Resources Department. The purpose of the annual review is to provide the president with a formal performance evaluation of his/her performance based on the job description, and Knowledge Skills and Abilities (KSAs), which is outlined in the president's contract.

Revised November 21, 2017 Revised April 19, 2016 Revised October 20, 2004 Reviewed December 15, 1992 Adopted June 21, 1988 **Wisconsin Statute 38.12(3)(d)**

Reference Procedure: A0203p President Annual Performance Evaluation Procedure

A0203p President Annual Performance Evaluation Procedure

The following describes the process and timeline for the president evaluation of the president evaluation evaluation of the president evaluation of the president evaluati	aluation:
The following describes the process and timeline for the president ev	uluuulon.

Activity	Person(s) Responsible	Timeline
President to complete status report of his/her individual goals. To be shared with District Board prior to evaluation going out or simultaneously.	President	February 28 March District Board Meeting
Distribute president evaluation tool to District Board for their completion and President for his/her self-assessment.	Human Resources	March 1-Immediately sent following March District Board meeting
Compile results and summary document to share with District Board and president.	Human Resources	March 31
Review and discussion of results	District Board, Human Resources	April Board Meeting (Closed Session)
Meeting with president	District Board Chair, President	Мау
Review/update evaluation criteria for the following year	Human Resources, District Board Chair	Мау
Summary Evaluation materials to be filed in HR Human Resources	Human Resources	June
Develop individual goals to be included for the next review period	President, District Board Chair	June
Share individual goals with full District Board	President	June
Approve contract amendment if applicable – issue paper	Human Resources	June
Provide final evaluation tool to District Board and president, if necessary.	Human Resources	July 1

D0103 Performance Excellence

The College is committed to will provide ing educational programs and services that meet the highest educational standards and meet the quality expectations of students, employers, and other stakeholders. The Higher Learning Commission's (HLC) Criteria for Accreditation and the Malcolm Baldrige Education Criteria for Performance Excellence serves as the frameworks for work systems and process improvement. as well as accreditation by the Higher Learning Commission (HLC).

This criteria focuses on leadership, strategic planning, student/stakeholder/market focus, knowledge management, employee engagement, process management, and overall results.

College-wide performance excellence is monitored measured by through the analysis of Western's Key Results and strategic goals embedded within the College's strategic plan. the College Scorecard. Performance excellence in across academic programs and services is monitored is assured through the comprehensive program and service area evaluation process and the application of the Plan, Do, Check, Adjust (PDCA) model. through the Quality Review Process (QRP). The PDCA (Plan Do Check Adjust) process serves as the guide for improving performance excellence in all areas at the College.

Western's culture of performance excellence efforts is enhanced through membership in the Alliance for Innovation and Transformation (AFIT), Achieving the Dream (ATD), and commitment to the philosophy of Guided Pathways.

Revised November 21, 2017 Revised January 18, 2011 Revised December 16, 1997 Reviewed September 21, 1993 Adopted January 23, 1990

Reference: <u>Malcolm Baldrige Education Criteria</u>, <u>Higher Learning Commission</u>, <u>Alliance for Innovation</u> and <u>Transformation</u>, <u>Achieving the Dream</u>, <u>Guided Pathways</u>

D0200 Accreditation

The College shall maintain demonstrate the educational standards required to maintain its accreditation by the Higher Learning Commission (HLC) and other professional accrediting agencies. appropriate program accreditation/ approval processes.

Revised March 7, 2017 Reviewed December 16, 1997 Reviewed November 16, 1993 Revised June 20, 1989 Adopted January 23, 1980 Wisconsin Statute 38.14(5)

Reference: <u>Administrative Code Chapter TCS 3 and Wisconsin Statute Chapter 38</u> <u>Reference: Higher Learning Commission</u>

E0400 Student Financial Aid

The College Western serves as an agent for the administration receipt and disbursal of participates in student financial aid programs. Financial aid funds for eligible students from Federal and state sources of funds are available to eligible students, which may include but not be limited to, federal and state grants, loans, work-study, veterans' benefits, and agency funds.

The College Western complies with all legislation and regulations as required by each source including satisfactory academic progress standards. In compliance with the Higher Education Act, a student must maintain Satisfactory Academic Progress (SAP) in order to receive any federal student aid. For purposes of equitable disbursal, the College Western establishes priorities for awarding the various funds to students based on demonstrated and verified financial need established through the filing of the Free Application for Federal Student Aid (FAFSA). Priorities shall be carefully evaluated to eliminate any discrimination based on race, color, ancestry, national origin, sex, sexual preference, disability, age, religion, creed, marital status, or lack of English skills.

Privately funded scholarships, which may be available from the Western Technical College Foundation, Inc., are awarded on the basis of donor requirements and institutionally established procedures. In an effort to ensure student success, the Western Technical College Foundation, Inc. awards scholarships annually, based on student need and/or merit. In addition, emergency scholarships are offered to support students in moments of unexpected, unforeseen, and unavoidable emergency expenses. These funds are awarded in partnership with the College financial aid office.

Revised November 17, 2015 Revised April 16, 1996 Adopted May 16, 1989

References: <u>U.S. Department of Education</u>, <u>34 CFR 668.54</u>, <u>State of Wisconsin Higher Educational Aids</u> <u>Board, Free Application for Federal Student Aid, Higher Education Act – Satisfactory Academic</u> <u>Progress</u>

A0127 Annual Performance Evaluation of President Policy

On an annual basis the Board of Directors will complete an evaluation of the President. This review will be facilitated by the Human Resources Department. The purpose of the annual review is to provide the President with a formal evaluation of his/her performance based on the job description, and Knowledge Skills and Abilities (KSAs) which is outlined in the President's contract.

PROCEDURE:

The following describes the process and timeline for the President Evaluation:

Activity	Timeline	Responsible
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Review/Update Evaluation Criteria	May	Human Resources, Board Chair
Develop individual goals to be included for the next review period	June	President, Board Chair
Share individual goals with full Board	June	President
Provide Final Evaluation tool to Board and President	July 1	Human Resources
President to complete status report of his/her individual goals. To be shared with Board prior to evaluation going out or simultaneously.	February 28	President
Distribute President evaluation tool to Board for their completion and President for his/her self assessment.	March 1	Human Resources
Compile results and summary document to share with Board and President.	March 31	Human Resources
Review and discussion of results	April Board Meeting (Closed Session)	Board, Human Resources
Meeting with President	May	Board Chair, President
Summary Materials to be filed in HR	June	Human Resources

Adopted: November 21, 2017



Retirements, Resignations, and Terminations April 2021

Retirements

Position	Effective Date	Employee
Instructor – Electrical Engineering Technician	4/26/2021	Jon Burman

Resignations & Terminations

Position	Effective Date	Employee
Instructor – Welding	3/26/2021	Chris Dunn
Custodian	4/9/2021	Hillary Grim
CRM Technician	4/9/2021	Courtney Olsom
Instructor – Medical Assistant	4/26/2021	Jody Howell
Instructor – Occupational Therapy	4/26/2021	Leslie Weber
Instructional Designer	5/17/2021	David Boisen

New Hires, Appointments, Promotions/Transfers April 2021

New Hires:

Position filled	Division	FT/PT	Effective Date	Employee	# of Application(s) Received/Interviewed
Admissions Coach LTE (6/30/22)	Student Service & Engagement	FT	4/12/2021	Mitch Berry	39/7
Grant Writer	Student Service & Engagement	FT	4/29/2021	Garrett Denning	42/6
Institutional Effectiveness Associate	Executive Offices	PT	5/3/2021	Katie Mauss	12/4

WESTERN TECHNICAL COLLEGE DISTRICT ISSUE PAPER

Торіс:	Resolution Authorizing the Issuance and Establishing Parameters for the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2021C, of Western Technical College District, Wisconsin				
Issue:	Included in this issue:	Included in this issue:			
	Sparta Public Safety Training Center -				
	Remodeling		\$1,500,000		
		TOTAL	\$1,500,000		
	Approval of this resolution authorizes Admini- provided that a pre-established set of parame allow these parameters to be met after a peri the Board for further discussion.	et. If market conditions do not			
	The interest rate parameter that has been established for this resolution is 2.50%.				
Recommendation:	Adopt the Resolution Authorizing the Issuance and Establishing Parameters for the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2021C, of Western Technica College District, Wisconsin				